

Alabama Achieves

Blueprint for Achievement

#JourneyToTheTop30



ALABAMA DEPARTMENT of EDUCATION



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Blueprint for Achievement

Alabama Achieves: A Strategic Plan for a New Decade

children find success in school and in their lives thereafter. continuous self-improvement, and a commitment to helping all expectation for understanding English and its rich literature, system of public schools that challenge all children with world-class population. The first step to realizing that vision is a high-performing and prosperous Alabama will increasingly rely on the education of its In the knowledge-based economy of the future, a dynamic, healthy, sciences, and the arts. Such a system demands educators with a deep mathematics, history, and the requirements of a democracy, the understanding of the subject being taught, a personal allegiance to

equitable, accountable, and just system. It is our collective vision and plan to promote and support such an

Attributes of Change





Complex Change Blueprint for Achievement: Knoster Model for Managing

Blueprints for Achievement that detail the vision, skills, incentives, managing complex change. Sections within the OSL have designed systematic, sustainable change using Knoster's framework for the ALSDE's strategic plan, Alabama Achieves. resources, and action plans that will support the implementation of The AL Office of Student Learning is committed to implementing

+ + + + + - Anxiety
+ + + + - - Resistance

+ (Frustration

+ (+ (+ Change + (+ (+ Confusion













Every child. Every chance. Every day.

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Attributes of Change



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Assigned ALSDE staff to 67% graduation rate Report Card or below Lowest 5% on State provide and support funding to support **Receive yearly** Interventions interventions mprovement continuous

Identified every 3 years

schools in 2018 ools in 2022

FEDERALLY MANDATED (ESSA) Comprehensive Support Schools (CSI) – Federal Governor's Turnaround Initiative Alabama Literacy Act

Alabama School Turnaround Pillars

\$10M for improvement

\$5M for auxiliary teachers

ALSDE support includes professional learning MTSS, coaching,

including DMH, DHR, state partnerships, **Artistic Literacy** Community and DECE, and the Consortium

schools identified in 2022 5

Lowest 5% of schools on ACAP Summative Reading

resources, ongoing, and job embedded includes coaching, ALSDE support learning

Identified every 3 years

schools+3 feeder ログラボ 8

patterns in 2022 schools + feeder

Alabama Numeracy Act

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sustained professional includes ongoing and learning, resources, and math coaches ALSDE support

supported by Regional Math Coordinators on Full Support schools a weekly basis

Identified Annually

Full Support schools

Limited Support Schools in 2023 2

Alabama Accountability

combined reading and first identified in 2013 math proficiency "Falling Schools" - bottom 6%

No funding allocated

Prioritized ALSDE support

Identified Annually

schools in Z EZ E

Schools in 79

ACRONYMS

www.alabamaachieves.org

DHR: Department of Human resources ESSA: Every Student Succeeds Act ALSDE: Alabama State Department of Education

> DECE: Department of Early Childhood Education MTSS: Multi-Tiered Systems of Support

ACAP: Alabama Comprehensive Assessment Program DMH: Department of Mental Health



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ESSA Schools Comprehensive Support & Improvement (CSI)

Title I School

Bottom 5% of Title I schools

Graduation rate that is below 67%

Identified in 2018 **60 Schools**

(22 returning from Identified in 2022 50 Schools 2018 list)

including OSI, RICs, MTSS, SPED, ARI, ALSDE partners AMSTI, etc.

Upports are provided?

Approve, monitor, and review plan

districts/schools Provide technical where needed assistance to or requested

evidence-based Provide funding interventions to support

Title I, Part A funds Perform above the schools receiving bottom 5% of

Show improvement when the school as compared to was originally identified

at or above 67% graduation rate Must have a

Comprehensive Status in 2022 Schools Exited Support and Improvement 38 of 60

in graduation rate identification 11% increase from first in 2018

does it matter?

academic achievement, academic growth, proficiency, and graduation rate, **English Leaner** attendance

Improved

receiving quality Students

workforce ready ensuring they teaching and career, and are college, education, innovative through

leading practices

ACRONYMS

MTSS: Multi-Tiered Systems of Support ALSDE: Alabama State Department of Education AMSTI: Alabama Mathematics, Science, and Technology Initiative

SPED: Special Education Services **OSI: Office of School Improvement**

> ARI: Alabama Reading Initiative RIC: Regional Inservice Centers



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Elevated Support:

Returning (CSI-R) Comprehensive Support & Improvement

Support and Improvement-Returning (CSI-R) status. Schools that do not exit CSI status within four under ESSA as Comprehensive Support Schools will automatically be elevated to Comprehensive Schools identified for Comprehensive Support under previous iterations of the law and identified identify potential external partners to provide support a more rigorous needs assessment years will enter CSI-R status. ALSDE will work collaboratively with the LEAs and CSI-R schools to

systems development, operational processes, and all factors that were intended to bring about efforts/plans, programs, strategies, initiatives, instructional practices, assessments, staffing, The qualitative and quantitative needs assessments will examine previous school improvement schools and districts. conduct the needs assessments, the LEAs/schools will get an unbiased, objective assessment of the change in the school. This will also include an assessment of the leadership capacity/competency, resources, and equity gaps at the school and district level. External partners will be utilized to



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Governor's Turnaround Schools

15 schools across the state selected by Governor Ivey

All schools are high ALSDE partners Including OSI, RICs, poverty and highly minority schools MTSS, SPED,

ARI, AMSTI, etc.

State partners including Health, Department of Department of Mental Departemeth of Early Human Resources, and the Arts Collaborative Childhood Education,

supports are provided?

Priority for OSI

Commitment to collaboration interagency

foundational wellness Wraparound support for academics, specialists in behavior, and provided by each area

Approve and monitor Turnaround Plan

proficiency at each site Increase in academic

childhood services integration of arts, Increase in the mental health, and early

sustainability Evidence of

Blueprints created for

Governor's Schools identified as falling

from 13 schools to 3

identified as CSI schools Decrease in number of Governor's Schools from 9 schools to 4

growth on ELA/Math combined scores on 13 schools showed state test

Decrease in number of Improved achievement

Coordination of family, partners to establish community, and state turnaround

for students

retain highly effective Ability to recruit/ administrators teachers and

Establish a statewide model for the

turnaround process

ACRONYMS

www.alabamaachieves.org

AMSTI: Alabama Mathematics, Science, and Technology Initiative MTSS: Multi-Tiered Systems of Support ALSDE: Alabama State Department of Education

OSI: Office of School Improvement SPED: Special Education Services

RIC: Regional Inservice Centers ARI: Alabama Reading Initiative



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Alabama Literacy Act - Full Support Schools

Singluden?

Alabama Reading Initiative regional specialists provide support for all schools with a K, 1, 2, or 3

reading (evaluated every Full Support and receive 3 years) are considered The lowest 5% on ACAP the most support

patten, totaling 55 schools identified as full support schools with additional receiving full support schools in the feeder In 2019, 52 schools

Currently 40 schools plus feeder patterns

Led by Alabama Reading Initiative and supported by many ALSDE offices

supports are provided?

Full funding for a local reading specialist at each school (\$80,000)

serving each full support school, through a gradual release model, as a resource Regional specialist primarily development to improve literacy Instruction and student achievement for professional

LETRS training and support support receiving on-site Consultant for one year from a National LETRS As of fall 2023, all full

Regional Literacy Specialist and a Regional Literacy Leadership Specialists, which includes the Science Full support schools receiving on-site training of Reading support and support from a

do we know? (outcomes)

Current full support schools are designated as such from 2022 to 2025

reviewed every three years and will be determined by Full Support school status summative assessment the results of the state

proficiency, as determined five percent of elementary school has improved core intensive support until the that it is no longer among instruction to the extent Each full support school by the annual results of the lowest performing will continue to receive the state summative schools in reading

Full Support schools moved to LS1 or LS2 status In 2022, 35 of the 52

data of the lowest 5% to close achievement increase the outcome overali grade level gaps and increase reading outcomes

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Improved achievement for students

increase overall grade level of the lowest 5% to close achievement gaps and reading outcomes

most focus for the students needing the most support Allows ALSDE to put the

ACAP: Alabama Comprehensive Assessment Program

ALSDE: Alabama State Department of Education



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Blevated Supports

Literacy Full Support Schools

school is assigned a regional specialist to guide and support implementation through a gradual release support to the lowest five percent of K-3 schools based on ACAP Summative reading data. Each full-support school has improved core instruction to the extent that it is no longer among the lowest performing five Under the guidance of the Alabama Literacy Act (ALA), the Alabama Reading Initiative provides intensive percent of K-3 schools in reading, as determined by the annual results of the state summative assessment. monitoring process. Under the ALA, full-support schools continue to receive intensive support until the Initiative state staff provides additional guidance and support through the ongoing implementation professional learning to improve literacy instruction and student achievement. The Alabama Reading model. Regional specialists serve as a resource for professional development, including facilitating LETRS

academic intervention. support and has yet to attain specific levels of academic progress in reading and math shall enter state Academic Intervention framework that will include metrics for entering and exiting state academic As required by the Alabama Numeracy Act, commencing January 2024, the department shall develop a State interventions. Beginning in August of 2026, any full-support school that has been given three years of



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Alabama Numeracy Act – Full Support Schools

included?

consist of the lowest 5% of school that is in the feeder schools, as measured by the state summative assessment, and any K-2 pattern of a grades 3-5 public elementary K-5 **Full Support schools** Full Support school

Mathematics Improvement and supported by many Led by Office of ALSDE offices

Supports are provided?

and support implementation mentoring teachers through foundational mathematics, School Teacher meetings, Attending and supporting implement professional Communities meetings, achievement program MTSS through Primary Professional Learning ensuring teachers of summer math development on participate and

Mathematics Improvement Local math coaching support by Office of

assigned to each K-5 School 2027-2028 school year, a math coach will be By the fall of the

do we know? [autean

summative assessment, Full Support schools are according to the state designated annually, beginning in 2023.

Required reports, submitted annually indicate progress Alabama Numeracy Act) (as indicated in the from year to year

summative assessment as improved math proficiency ideally support, to include reports, and no further according to the state described in required coaching, results in Full Support school assignment as a

Regional Coordinators were in all Full Support schools performing the supports 18 Office of Mathematics hired and are working referenced herein

Coordinators supporting all identified schools (19 Full Support and 64 Office of Mathematics Limited Support) and 83 schools identified

schools in 17 school districts 2023 and begin work in the trained in the summer of will receive funding for a 2023-2024 school year. math coach who will be Each of the 83 identified

ines it marior?

Improved achievement for students

received support for three candidates for academic consecutive years are Full Support and have Schools identified as takeover, according delineated in the to a framework

Most focus for the students needing the most support

Alabama Numeracy Act

ACRONYMS

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ALSDE: Alabama State Department of Education

MTSS: Multi-Tiered System of Supports



Math Full Support Schools Blevaied Supports

Beginning August 1, 2026, any full support school, as defined in the Alabama Numeracy Act or the Alabama intervention, per the language of the law. three years, as established in the State Academic Intervention framework, shall enter into state academic *Literacy Act* that has not attained specified levels of academic progress in mathematics, reading, or both in

If a school does not satisfy specified levels of progress after implementing an intensive school turnaround turnaround options: plan for four full academic years, the local board of education shall implement one of the following school

- Mandate the complete reconstitution of the school, removing all personnel, appointing new
- ω _!ν An approved external receiver shall have full managerial and operational control over the school. principal, and hiring new staff.
- Pursue application for public charter school status

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grade configuration, curriculum and instructional materials, and personnel the operation of low-performing schools including, but not limited to, structural, governance model, The ALSDE make recommendations to the local superintendent or local board of education regarding



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populations

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Alabama Accountability Act - "Failing" Schools

Bottom 6% of schools unweighted ELA and based on combined math academic achievement

All identified schools and high minority Accountability Act are high poverty schools in 2023 79 Alabama

including OSI, RICs, MTSS, SPED, ARI, **ALSDE** partners AMSTI, etc.

Technical assistance as requested/needed

Priority support from the Office of School Improvement

bottom 6% of schools No longer in the

based on the combined unweighted ELA and math academic achievement

Always be a bottom 6%

Accountability Act 2020 exited status 37 of 75 schools in identified from schools were (due to Covid, no Alabama 2020-2023)

performing schools in reading and math Focus on lowest

ACRONYMS

MTSS: Multi-Tiered System of Supports ALSDE: Alabama State Department of Education AMSTI: Alabama Math, Science, and Technology Initiative

ELA: English Language Arts **OSI: Office of School Improvement** SPED: Special Education Office

> RIC: Regional Inservice Center ARI: Alabama Reading Initiative

College & Career Readiness Governor Turnaround School 2,569 responses Federal Support Indicators 2,569 responses Academic Achievement Chronic Absence Academic Growth English Learners Graduation Rate Not Applicable Failing School ATSI 8 IST -609 (23.7%) __204 (7.9%) —309 (12%) -312 (12.1%) ___371 (14.4%) -680 (26.5%)—1634 (63.6%) ____1774 (69.1%) __1277 (49.7%) Four Domains of Rapid School Improvement 2,514 responses Instructional Transformation Turnaround Leadership Talent Development Culture Shift USI Support 2022-2 —934 (37.2%) -1031 (41%) -1067 (42.4%) --1464 (58.2%)

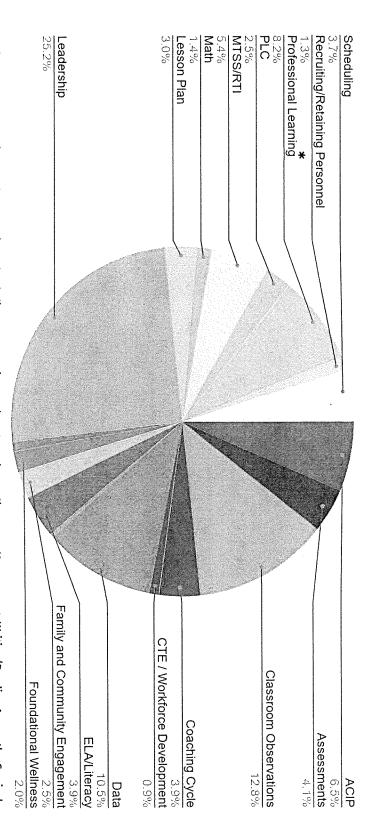
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School Status (Click all that apply.)

Comprehensive Support & Improvement (CSI) Schools

50 Schools (List)

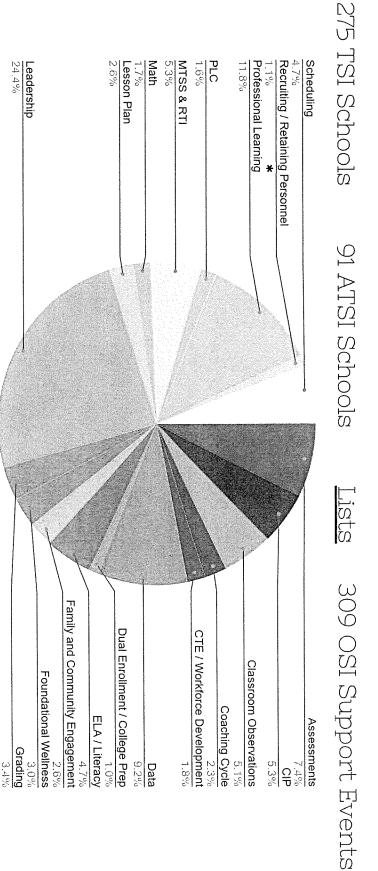
1325 OSI Support Events



^{*}PL Examples: Using Data to Determine Needs, Improving School Climate, Improving Student Attendance, Classroom Management, Writing/Reading Across the Curriculum, Skill-Based Grading, ACAP and ACT Prep, Local Coaches Training, NBCT Supports, School and District Leader Transformation Academies, etc.

Section in

Additional Targeted Support and Improvement (ATSI) Schools Targeted Support and Improvement (TSI) and



*PL Examples: Using Data to Determine Needs, Improving School Climate, Improving Student Attendance, Classroom Management, Writing/Reading Across the Curriculum, Skill-Based Grading, ACAP and ACT Prep, Local Coaches Training, NBCT Supports, School and District Leader Transformation Academies, etc.

Instructional Support Contacts



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Karen Anderson - Office of Mathematics Improvement, Director



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